

# 2017 Final Results | Analyst Briefing

15th March 2018



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## Agenda

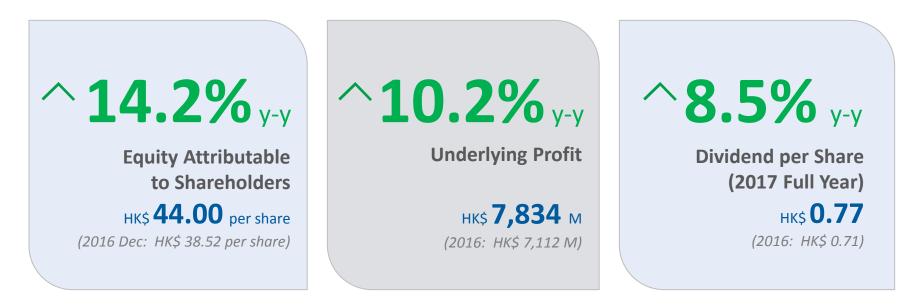
Speakers : Guy Bradley, Chief Executive and Fanny Lung, Finance Director

- 1. Financial Highlights
- 2. Investment Portfolio
- 3. Trading Portfolio
- 4. Financing
- 5. Prospects
- 6. Q&A



# Highlights

- Solid performance in 2017 underpinned by higher rental income from Hong Kong, Mainland China and Miami, U.S.A.
- Well-placed for growth in investment property income with key projects One Taikoo Place, South Island Place and Tung Chung Town Lot No. 11, scheduled for completion in 2018.
- Building project pipeline with new investments in Hong Kong, Shanghai and Beijing.

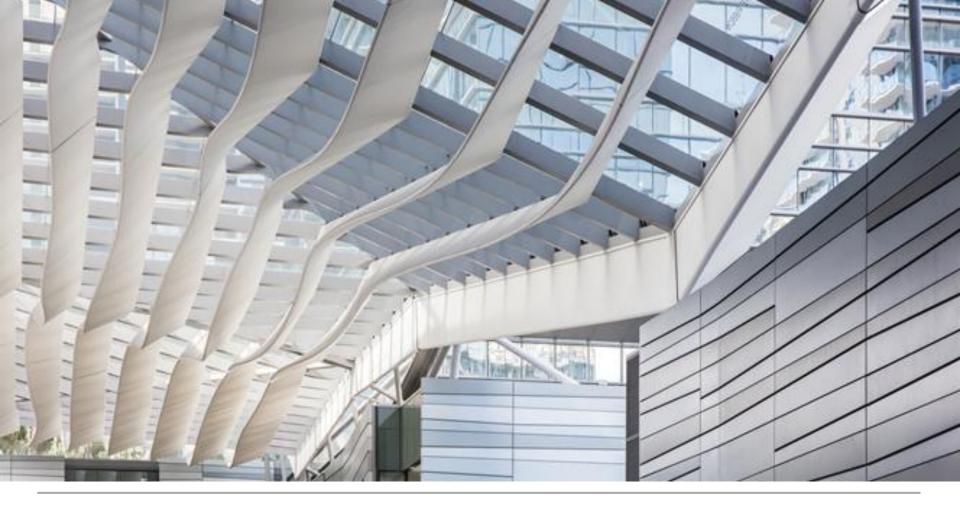




#### **Key Developments**

Feb 2018	<b>Qiantan Project, Shanghai</b> ~ 1.3M sq ft GFA Entered into a conditional equity transfer agreement for the acquisition of a 50% interest		
Jan 2018	<b>One Taikoo Place</b> ~ 1.0M sq ft GFA Topped out		Qiantan Project
Jan 2018	First Green Bond Issued for US\$500M		
Dec 2017	Po Wah Building, 1-11 Landale Street and 2-12 Anton Street Successfully bid in the compulsory sale of the site	One Taikao Place Artist Impression	
Dec 2017	<b>Beijing Sanlitun Yashow Building</b> ~ 0.3M sq ft GFA Signed long-term lease agreement		
Nov 2017	HKRI Taikoo Hui ~ 3.5M sq ft GFA Grand opening		HKRI Taikoo Hui
Aug 2017	<b>21-31 Wing Fung Street</b> ~ 34,000 sq ft GFA Acquired a 100% interest for redevelopment		
Apr 2017	ALASSIO All sold Units handed over	ALASSIO	

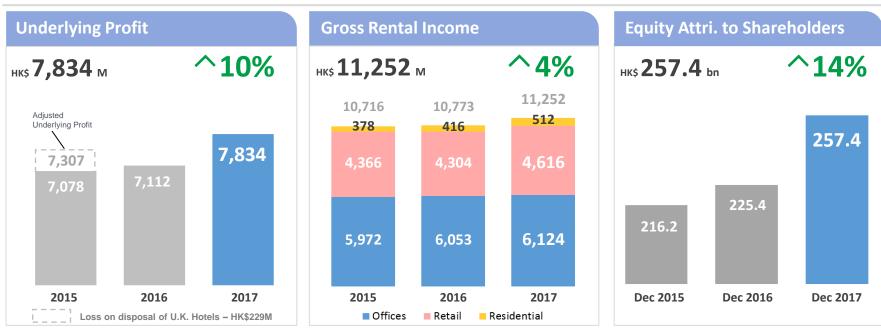




# **Financial Highlights**



# **Financial Highlights**



**Underlying profit 10%** mainly on a higher profit from property investment.

**Reported profit 126%** after including investment property valuation gains.

- Gross rental income ^4% reflecting increased contributions from office properties in Hong Kong as well as properties in Mainland China and the U.S.A.
- **Full year dividend per share 8.5%** to HK\$0.77 including a second interim dividend per share of HK\$0.52.



# **Financial Summary**

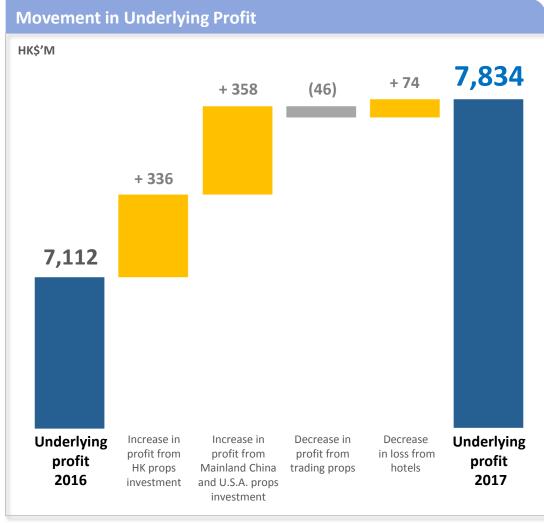
HK\$M	FY 2016	FY 2017		Change
Revenue	16,792	18,558	$\wedge$	11%
Valuation gains on investment properties	8,418	25,463	$\wedge$	202%
Operating profit	17,320	34,930	$\wedge$	<b>102%</b>
Underlying profit	7,112	7,834	^	10%
Reported profit	15,050	33,957	$\wedge$	126%
Underlying earnings per share (HK\$ per share)	1.22	1.34	^	10%
Reported earnings per share (HK\$ per share)	2.57	5.80	$\wedge$	<b>126%</b>
First interim dividend per share (HK\$ per share)	0.71 [ 0.23	0.25	^	9%
Second interim dividend per share (HK\$ per share) (1)	0.71 - 0.48	0.77 - 0.52	$\wedge$	8%
НК\$М	Dec 2016	Dec 2017		Change
NAV attributable to the Company's shareholders <sup>(2)</sup>	225,369	257,381	$\wedge$	14%
Net debt	35,377	35,347	$\checkmark$	0%
Gearing ratio	15.6%	13.6%	$\checkmark$	2%pt.
NAV per share (HK\$ per share)	38.52	44.00	^	14%

Second interim dividend for 2017 was declared on 15th March 2018 and will be paid on 3rd May 2018. (1) (2) 7

NAV refers to total equity attributable to the Company's shareholders.



## **Movement in Underlying Profit**



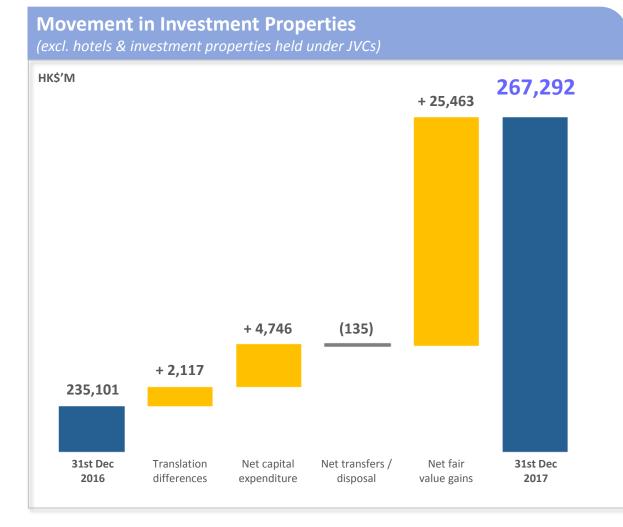
Underlying Profit by S	<u>egment</u>		
	<u>FY 2016</u>	<u>FY 2017</u>	<u>Change</u>
Property investment	6,029	6,723	∧ <u>12%</u>
Property trading	1,200	1,154	<b>V</b> 4%
Hotels	(117)	(43)	N/A
Total	7,112	7,834	<b>∧</b> 10%

нк\$ **7,834** м, ^10%

Underlying Profit (2017)



#### **Movement in Investment Properties**



The increase in the valuation of the investment property portfolio is mainly due to an increase in the valuation of the office properties in Hong Kong and properties in Mainland China arising from rental increases, together with a reduction of 25 basis points in the capitalisation rate for Hong Kong office properties.

#### нк\$ 267,292 м ^14%

Investment Props Valuation (2017)





#### **Investment Portfolio**



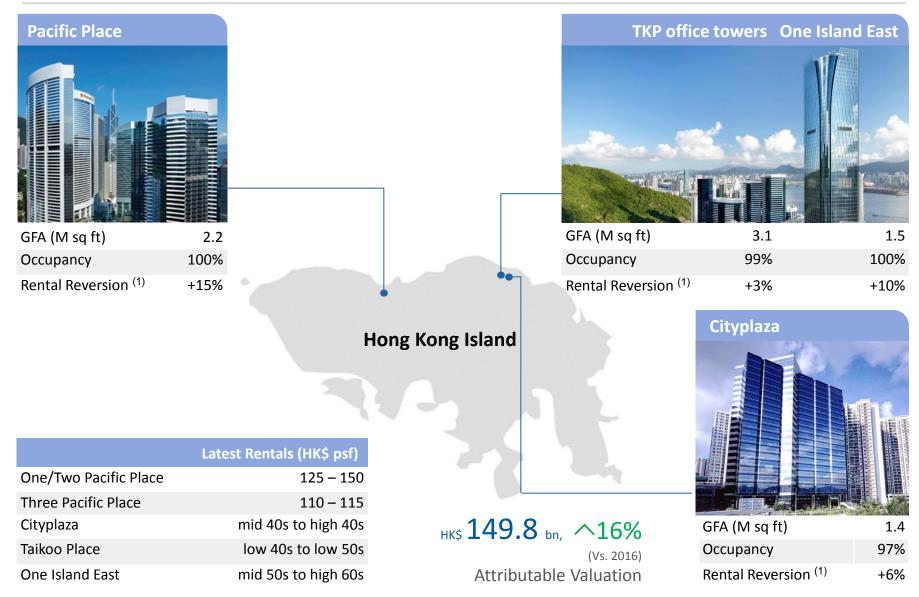
# **Rental Income – Continuous Growth**

HK Office	<b>^ 1</b> %	Attributa	ble Gross Re	ental Incon	ne <sup>(1)</sup>		
Increase in rental income despite Place redevelopment.	Taikoo	ΗΚ\$΄Μ			нк\$ 12	2 <b>,</b> 639 <sub>M</sub> , ^	89
Positive rental reversions.						12,639	
Firm occupancy at 99% supported demand for office space.	l by strong		11,564	-	729	657	+ 399
HK Retail  Stable rental income with near 10	Stable		391 2,463		72 614	3,311	+ 27%
occupancy.							
Solid recovery in retail sales at Paemall.	cific Place		2,813	2,	687	2,681	Stab
PRC Props	<b>^27</b> %						
Positive rental reversions and imp occupancy.	proved		5,897	5,	956	5,990	+ 1%
HKRI Taikoo Hui open and starting contribute to rental income.	g to						
□ In RMB terms, this also represents growth of 27%.	s a rental		2015	20	)16	2017	
		H	K Office 📒 HK F	Retail 📒 Main	land China	U.S.A. and HK Ot	hers

(1) Reported gross rental income (excluding rental contributions from JVCs and associates) was HK\$ 5,660 M for Hong Kong office portfolio, HK\$ 2,609 M for Hong Kong retail portfolio and HK\$ 2,303 M for investment properties in Mainland China.



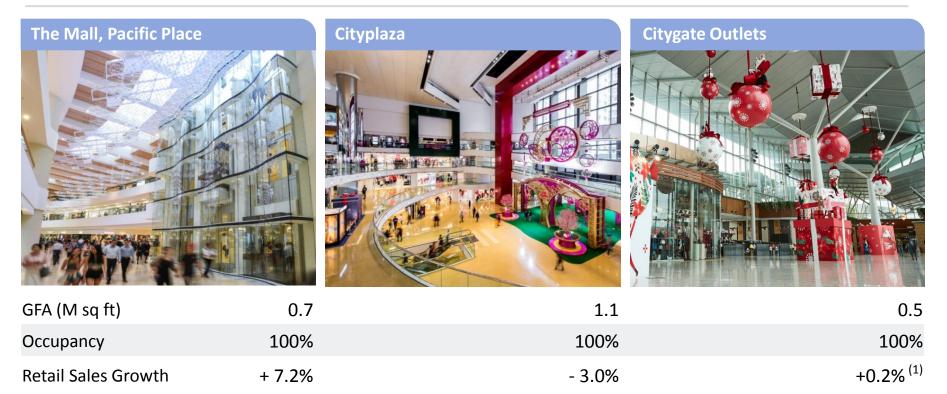
### HK Office – A Balanced Portfolio with Solid Performance



12 (1) Reversion is the percentage change in rent on lease renewals, entry into new leases and rent reviews.



### HK Retail – Retail Sales Growth Mostly Picked up in Second Half



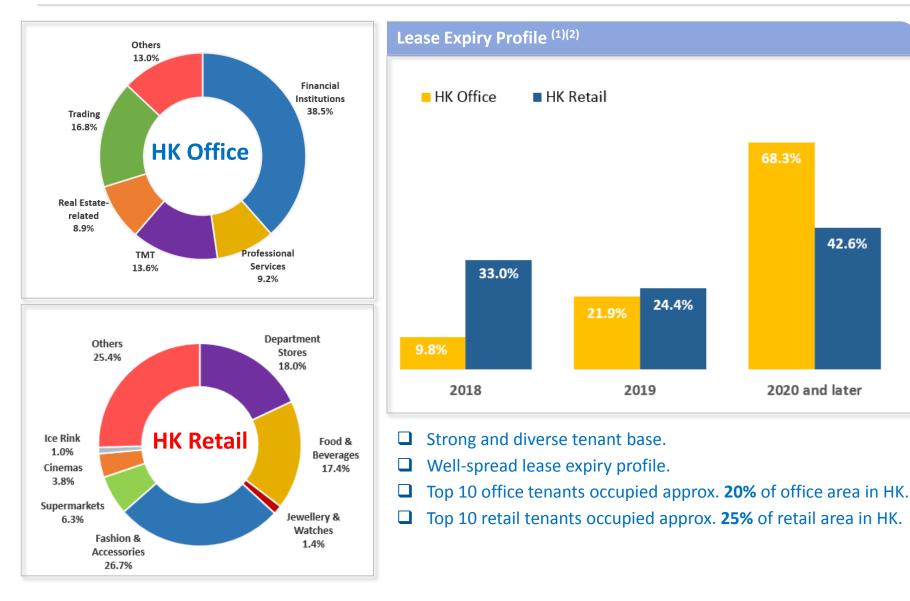
□ At the Mall at Pacific Place, tenant mix was changed and a customer loyalty programme called **"above"** was introduced.

Retail sales at both Cityplaza and Citygate Outlets were affected by temporary closure of some shops and reconfiguration works.

нк\$ **47.0** bn, ^ 3% (Vs. 2016) Attributable Valuation



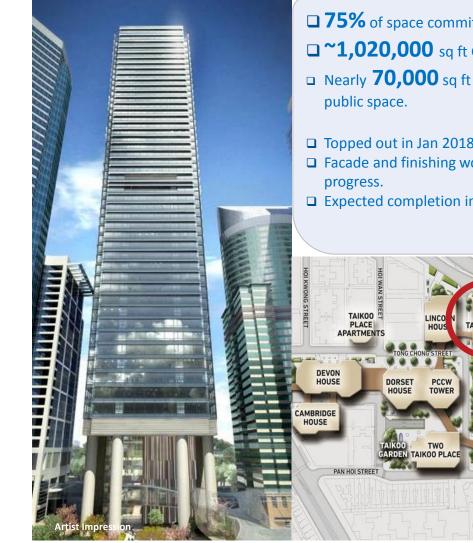
### HK Portfolio – Well-balanced Tenant Mix and Lease Expiries





### **One Taikoo Place Pre-leasing Progress Encouraging**

#### **One Taikoo Place**



- □ **75%** of space committed.
- **~1,020,000** sq ft GFA.
- □ Nearly **70,000** sq ft of new open
- □ Topped out in Jan 2018.
- □ Facade and finishing works are in
- □ Expected completion in late 2018.







### Hong Kong Investment Properties Pipeline Growing



#### Tung Chung Town Lot No. 11

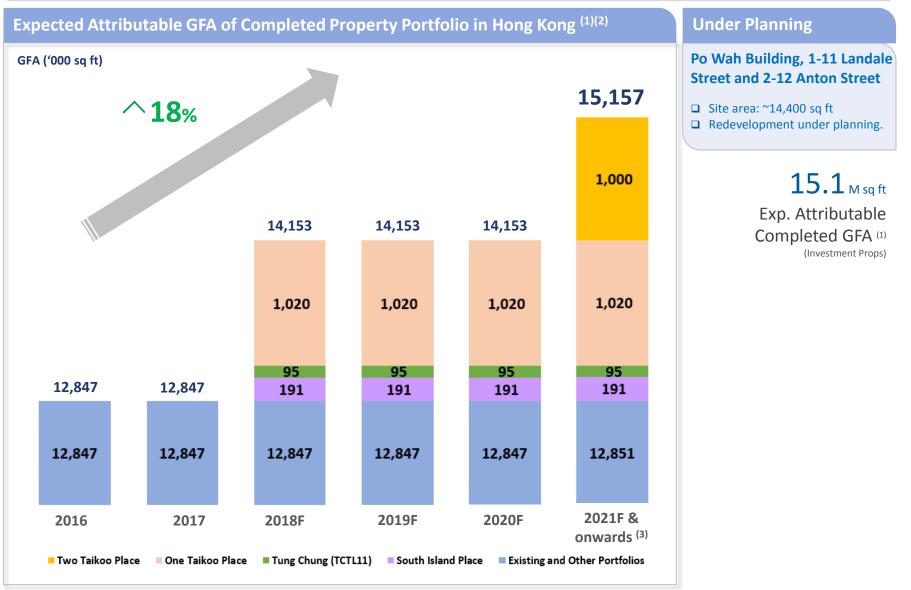


	Expected Completions in 2018	
	South Island Place	Tung Chung Town Lot No. 11
ocation	Aberdeen	Tung Chung
nterest	50%	20%
6FA (100% basis)	~382,500 sq ft	~474,000 sq ft
Components	Office	<b>Retail and Hotel</b>
tatus	Superstructure works in progress.	Superstructure works in progress.

	Beyond 2018	
	Two Taikoo Place	Po Wah Building, 1-11 Landale Street and 2-12 Anton Street
Location	Quarry Bay	Wanchai
Interest	100%	100%
GFA (100% basis)	~1,000,000 sq ft	TBD
Components	Office	TBD
Status	Demolition of Cornwall House in progress. Foundation works in progress.	Redevelopment under planning.
<b>Expected Completion</b>	2021/2022	TBD



#### Hong Kong Portfolio – Well-positioned for Growth



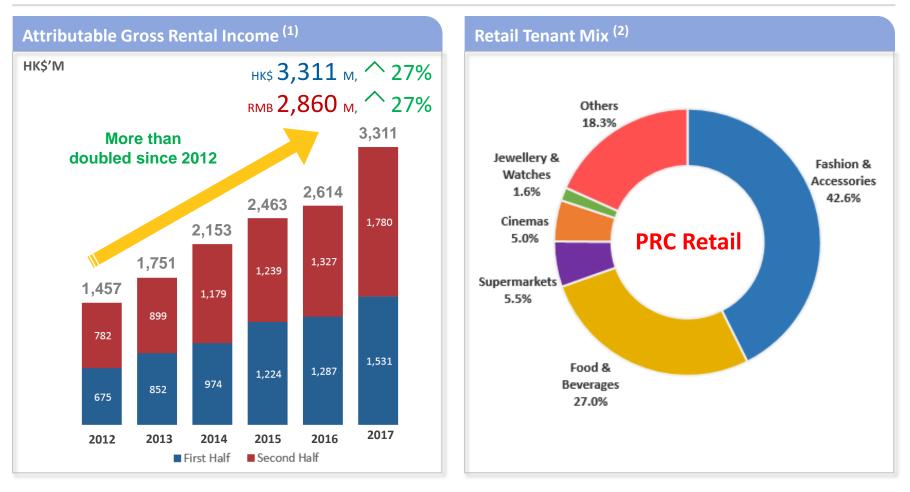
(1) Includes GFA of the hotels and excludes the site (Po Wah Building, 1-11 Landale Street and 2-12 Anton Street) redevelopment of which is under planning.

17 of which is under (2) At 31st Dec 2017.

(3) Two Taikoo Place is expected to be completed in 2021 or 2022.



### **Mainland China Portfolio Bearing Fruit**



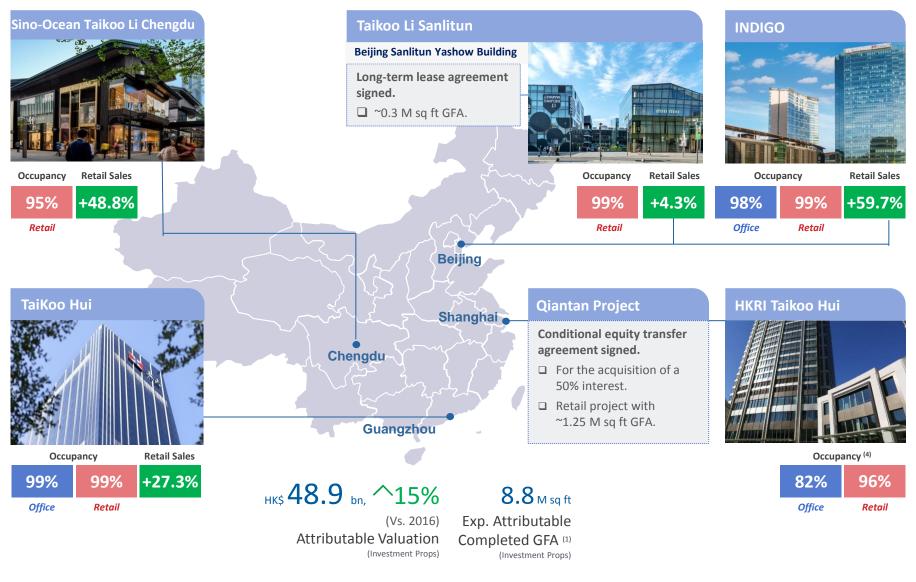
Attributable gross rental income more than doubled since 2012.

Rental income from Mainland China is underpinned by a retail portfolio with a diverse tenant mix.

18 (1) Reported gross rental income (excluding rental contributions from JVCs and associates) was HK\$ 2,303 M.
 (2) As at 31st Dec 2017.



### Mainland China Portfolio – Strong Growth in Retail Sales



Swire properties

- (1) Excluding Pinnacle One which was developed for trading purposes and Qiantan project.
- (2) Retail sales growth quoted in RMB.
- 19 (3) Occupancy at 31st Dec 2017.
  - (4) Taking into account letters of intent.

## HKRI Taikoo Hui, Shanghai – Opened



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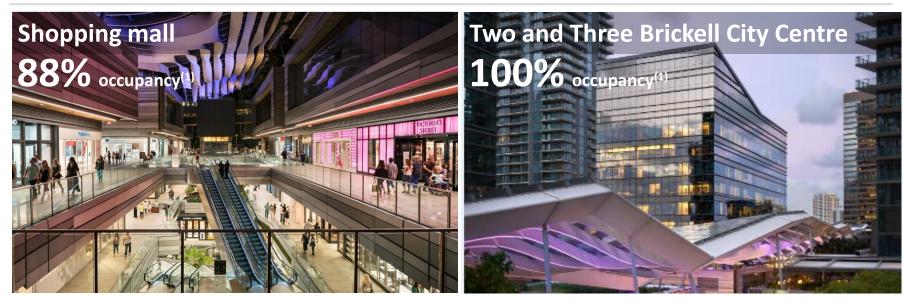


#### **Multiple Growth Channels in Mainland China**

Van / C	TBRUPHO         TBRUPHO <td< th=""><th>OUTER STREET 地铁17号线 LINE 17 TKL SLT North 新 新 KERS STADIUM STATION Sanlitun Yashow 地铁3号线 LINE 3 工人体育活动 NKERS STADIUM NORTH ROAD</th></td<>	OUTER STREET 地铁17号线 LINE 17 TKL SLT North 新 新 KERS STADIUM STATION Sanlitun Yashow 地铁3号线 LINE 3 工人体育活动 NKERS STADIUM NORTH ROAD
	Qiantan Project	Beijing Sanlitun Yashow Building
Location	<ul> <li>Pudong, Shanghai</li> <li>Second project in Shanghai</li> </ul>	Chaoyang district, Beijing
GFA (100% basis)	□ ~1,250,000 sq ft	□ ~296,000 sq ft
Interest	Entered into a conditional equity transfer agreement for the acquisition of a 50% stake in Feb 2018.	Entered into a long-term lease agreement in Dec 2017.
Components	Retail development	The retail building will be redeveloped as an extension to Taikoo Li Sanlitun.



## Brickell City Centre, Miami - Ramping Up



#### **Retail Tenants**

- **Saks Fifth Avenue**
- **Apple**
- CMX The VIP Cinema
- La Centrale Italian Food Hall

#### 🗋 Zara

#### **Office Tenants**

- McKinsey&Company
- Akerman
- WeWork





## **Trading Portfolio**



#### **Trading Portfolio - New Project Added**

#### Hong Kong



**WHITESANDS** ~ 75% or 21 houses sold <sup>(1)</sup>

HK\$ 20,203 psf (avg price)<sup>(2)</sup>

#### 21-31 Wing Fung Street

#### ~ 29,928 sq ft GFA<sup>(3)</sup>

- □ Redevelopment under planning.
- □ Expected to be completed in 2021.



Swire properties

(avg price)<sup>(2)</sup>

- (1) At 13th March 2018. 24
  - (2) Average selling price is based on saleable area.
  - (3) Excluding a retail podium of  $\sim$  4,200 sq ft which will be retained for investment purposes.

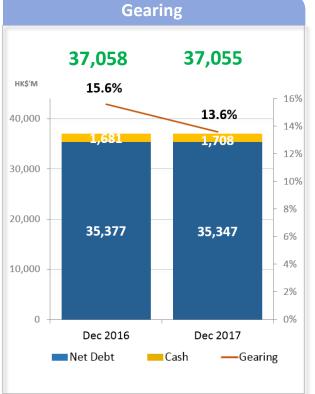


# Financing



#### **Net Debt and Gearing**

Net Debt Reconciliation (HK\$M)						
Net debt at 31st Dec 2016					(35,377)	
Net rental and fee receipts					9,060	
Proceeds from property trading	g / developn	nent			5,168	
Capex – PP&E and property inv	vestment				(5,396)	
Development costs – property	trading				(627)	
Net investments in JVCs / Asso	ciates				(616)	
Net interest paid					(1,129)	
Tax paid					(1,044)	
Dividends paid to the Company's shareholders						
Other operating items					(1,145)	
Net proceeds after developme	nt costs incu	irred for NK	IL 6312 <sup>(1)</sup>		30	
Net debt at 31st Dec 2017					(35,347)	
Financial Ratios	2013	2014	2015	2016	2017	
Total Equity (HK\$ M)	203,150	208,547	217,949	227,225	259,378	
Net Debt (HK\$ M)	32,014	34,071	33,348	35,377	35,347	
Gearing	Gearing 15.8% 16.3% 15.3% 15.6%					
Underlying Interest Cover	6.4	7.6	7.8	8.9	10.7	
Underlying Cash Interest Cover	5.1	5.6	5.9	6.3	7.5	
Weighted Average Cost of Debt	5.2%	4.4%	4.3%	4.1%	3.6%	



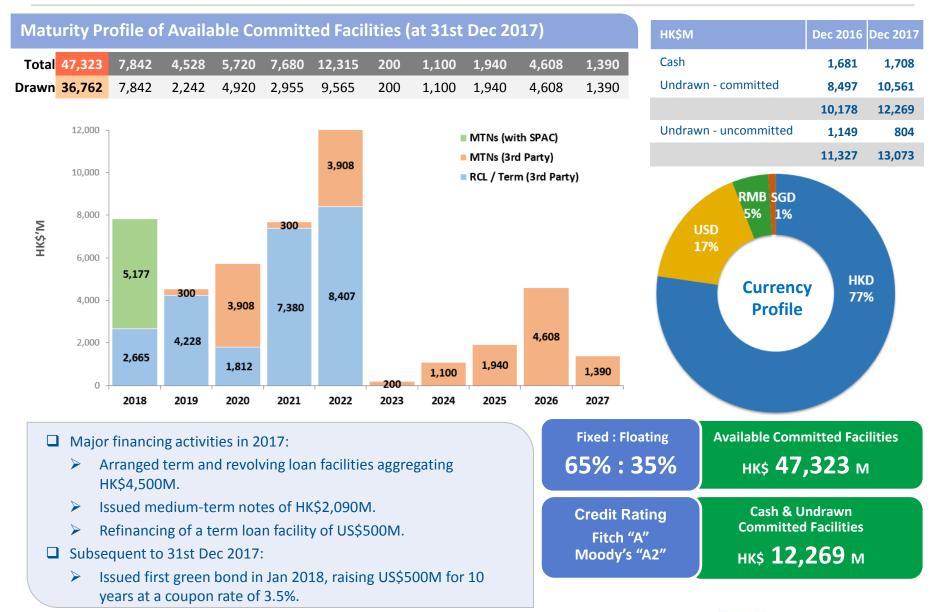
#### Highlights

нк\$ <b>35,347</b> м	13.6%
Net Debt	Gearing



26 (1) NKIL 6312 refers to New Kowloon Inland Lot 6312.

## **Maturity Profile & Liquidity**





## **Capital Commitments**

#### Profile of Capital Commitments for Investment Properties and Hotels – at 31st Dec 2017

HK\$'M	Expenditure	For	ecast Year o	re	Commitments*	
	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	2021 & later	At 31st Dec 2017
Hong Kong	5,017	4,047	1,361	2,768	3,994	12,170
Mainland China	917	789	646	118	-	1,553
U.S.A. and elsewhere	926	151	281	26	19	477
Total	6,860	4,987	2,288	2,912	4,013	14,200

\* The capital commitments represent the Company's capital commitments of HK\$12,773 million plus the Company's share of the capital commitments of joint venture companies of HK\$1,427 million. The Company is committed to funding HK\$341 million of the capital commitments of joint venture companies.





## Prospects



#### **Prospects**

#### Hong Kong

- □ Office rents are expected to be underpinned by high occupancy across our developments.
- Demand for retail space is expected to be stable.
- Notwithstanding the expectation of a gradual increase in interest rates and increased private housing supply, demand for residential property is expected to remain resilient.
- Completion of the sale of the Kowloon Bay development is expected in 2018.

#### **Mainland China**

- Retail sales are expected to grow satisfactorily in Beijing and Guangzhou, and to be robust in Chengdu. In Shanghai, after the opening of HKRI Taikoo Hui, retail sales should continue to grow steadily. Retail rents in Chengdu and Shanghai are expected to grow moderately despite increased supply of space and competition.
- □ Office rents are expected to increase in Guangzhou, to come under pressure in Beijing, and to be stable in the Jingan district in Shanghai reflecting the supply-demand dynamics in the respective markets.

#### Miami, U.S.A.

- U Weak retail sales have made some retailers cautious about expansion.
- □ Higher office rents are expected given the limited new supply of Grade-A office space and stable demand.
- □ The exchange rate of the US dollar against major South American currencies is strong compared with what it was earlier in the decade. Demand for condominiums by non-US buyers continues to be affected.

#### **Across Regions - Hotels**

□ Trading conditions for our hotels are expected to be stable in 2018.



### Sustainable Development (SD) 2030 Strategy: 2017 Highlights

People					Partners
LEVA	2017 Progress			2017 Progress	T
Safety, Health and Wellbeing	Lost Time Injury Rate (LT ↓ <b>21%</b> vs. 2016	IR): <b>1.43</b>	Suppliers	HK\$378 million Green Procurement spen	ding
Diversity and Inclusion	Women hold 49% of management pos	itions	Tenants	~ 53% of office space occ have signed Green Pledge Guangzhou	upied by tenants who s in <u>TaiKoo</u> Hui,
Talent Attraction	↑ 16% vs. 2016 Training hours/ employee/year	Pla	aces	7.9 million kWh potentia free energy audits for HK tenants (since 2008)	
Performance Environment)		Taikoo Place, Hong Kong A Transformation that Continues	HKRI Taikoo Hui, Shanghai		Performance (Economic)
4 ES	2017 Progress HK Portfolio	Mainland China Portfolio		2017 Progress	
Climate Change	Carbon Intensity <sup>(1)</sup> <b>↓23%</b>	↓21%	Green Financing	Issued first green bond U\$\$500 million coupon	rate of 3.5%
Energy	Energy consumption <sup>(1)</sup> ↓ <b>51</b> million kWh/year ↓ <b>22%</b>	<b>↓17</b> million kWh/year <b>↓20%</b>	Disclosure and Reporting	Sustainability Indices Vearbo	tainability
Waste	Commercial waste diversion rate <b>20%</b>	Waste recycling rate 22%		In Collaboration with RobecoSAM •0	FTSE4Good
Building/Asset Investment <sup>(2)</sup>	30 buildings with BEAM/BI 30 buildings with LEED cer	EAM Plus certification tification		Series member 2017-2016	B B MSCI C MSCI ESG Leaders Inde

HK portfolio: compared to the business-as-usual ("BAU") baseline level in 2008; Mainland China portfolio: compared to the BAU (1) 31

baseline level in the first year for which a complete calendar year of data was available for projects in Mainland China portfolio.



Cumulative figures till 31st January 2018. (2)



Q & A

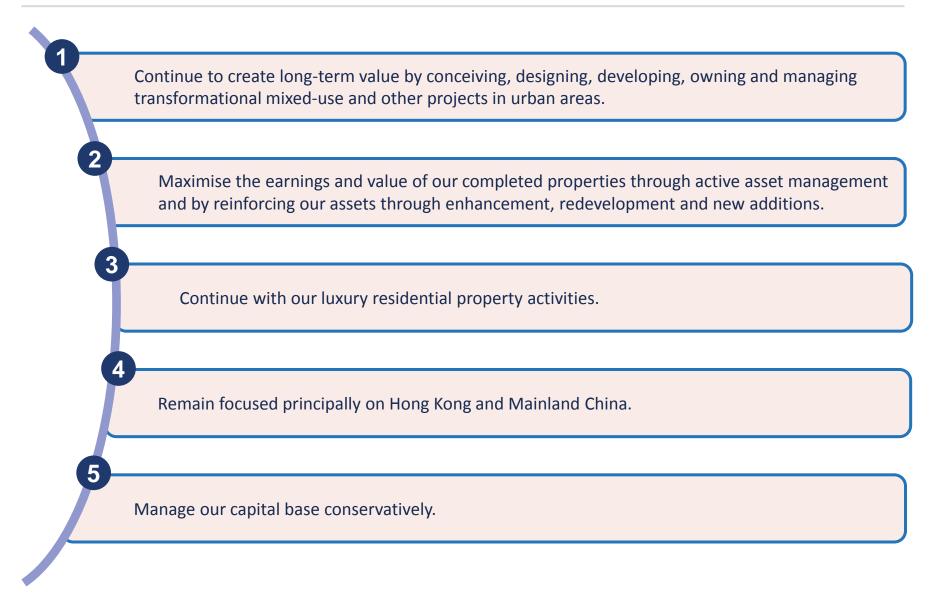




# Appendix



#### **Key Business Strategies**





#### **Property Portfolio**

Investment Props / Hotels Attributable GFA (M sq ft) <sup>(1)</sup>	Office	Retail	Hotels <sup>(2)</sup>	Resid./Serviced apartments	Under Planning	Total	Attributable Investment Props b Region (GFA)	У
<u>Completed</u>								
Hong Kong	9.0	2.5	0.7	0.6	-	12.8	10%	
Mainland China	2.9	4.5	1.0	0.1	-	8.5	U.S.A. and Elsewhere	
U.S.A.	0.3	0.3	0.5	0.1	-	1.2	2.7	
Sub-Total (A)	12.2	7.3	2.2	0.8	-	22.5	Mainland <b>26 6</b> Hong	
Under Development or He	eld for Future	e Developm	<u>nent</u>					
Hong Kong	2.2	0.1	-	-	-	2.3	M sq ft 15.1	51 /0
Mainland China	-	-	0.2	0.1	-	0.3		
U.S.A. and elsewhere	-	-	-	0.1	1.4	1.5		
Sub-Total (B)	2.2	0.1	0.2	0.2	1.4	4.1		
TOTAL = (A) + (B)	14.4	7.4	2.4	1.0	1.4	26.6		
Trading Props Attributable GFA (M sq ft)	Completed	Prop Held for Sale		r Development / for Development		Total	Attri. Investment Portfolio 26.6 M sq ft 2.6 M	olio
Hong Kong <sup>(3)</sup>		-		-		-	Total Attri. Property Portfo	lio
Mainland China		0.3		-		0.3	29.2 M sq ft	
U.S.A.		0.4		1.9		2.3		
Total		0.7		1.9		2.6		

(1) Excludes GFA of car parks.

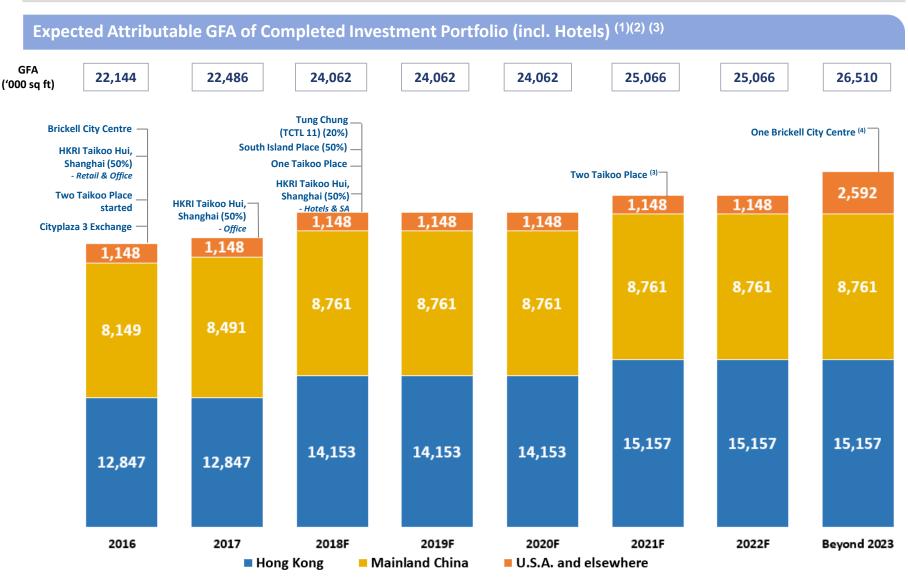
(2) Hotels are accounted for under property, plant and equipment in the financial statements.

(3) The aggregate GFA in Hong Kong is less than 0.1 million.

**35** (4) As at 31st Dec 2017.



#### **Completed Investment Portfolio**



(1) Hotels are accounted for under property, plant and equipment in the financial statements.

(2) Excludes GFA of property trading components, Qiantan project, Po Wah Building, 1-11 Landale Street and 2-12 Anton Street, and car parks but includes GFA of the hotel portion of these projects.

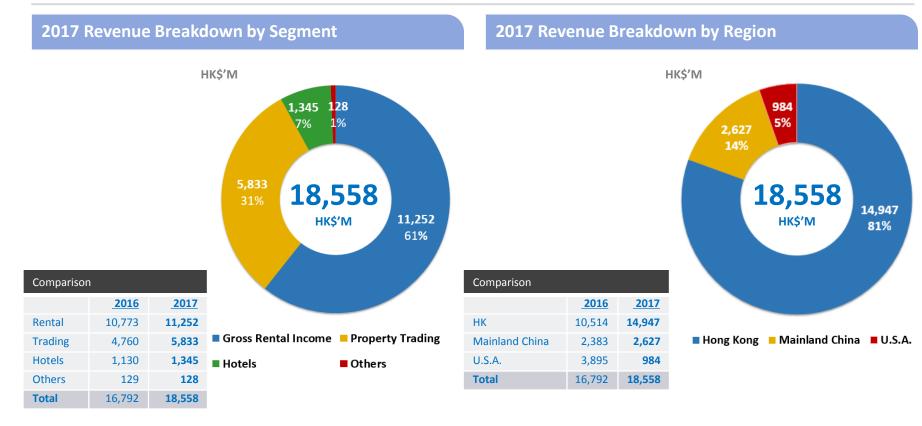
(3) Two Taikoo Place is expected to be completed in 2021 or 2022.

(4) Development under planning.

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#### **Revenue Analysis**



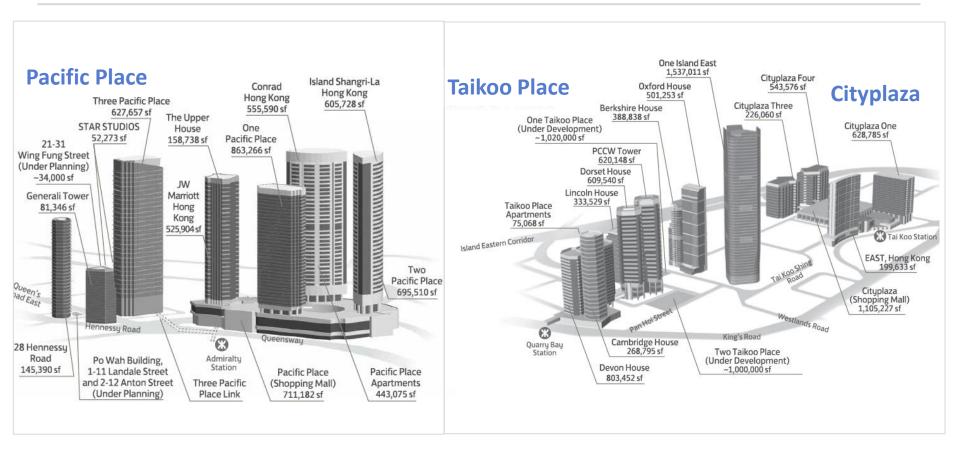
The turnover increased by 11% principally due to higher revenue from the sale of residential units in Hong Kong and higher rental income from investment properties.

#### нк\$ **18,558** м, **11%**

Revenue (2017)



#### **HK Portfolio Map**





#### Taikoo Li Sanlitun, Beijing



#### Retail Sales Occupancy <sup>(1)</sup> +4.3% 99% Retail

Gross rental income at Taikoo Li Sanlitun recorded satisfactory growth in 2017, reflecting positive growth in reversionary rents.

- In December 2017, Swire Properties entered into a long-term agreement for the lease of the Beijing Sanlitun Yashow Building (GFA: ~296,000 sq ft). The retail building will be redeveloped as an extension to Taikoo Li Sanlitun.
- Retail sales are expected to grow satisfactorily in Beijing in 2018. Demand for luxury goods remains weak, but demand for fashion and lifestyle brands and food and beverages is expected to remain solid.

Project Summary (100% Basis)						
GFA 1.47 M sq ft						
Components	TKL Sanlitun South TKL Sanlitun North The Opposite House					
Interest	Retail : 100% TOH : 100%					
Yr of Opening	2008 (TKL South) 2008 (TOH) 2010 (TKL North)					



#### TaiKoo Hui, Guangzhou





- In 2017, gross rental income grew satisfactorily and retail sales increased, reflecting in part improvements to the tenant mix and a customer loyalty programme.
- Office vacancy rates in Guangzhou are expected to decrease and rents to increase in 2018.
- Retail sales are expected to grow satisfactorily in Guangzhou in 2018. Demand for retail space from international retailers and food and beverage operators is strong.

Project Summary (100% Basis)				
GFA	3.84 M sq ft			
Components	Shopping Mall 2 Office Towers Mandarin Oriental GZ			
Interest	97%			
Yr of Opening	2011 / 2012 / 2013			



### INDIGO, Beijing





- The mall is becoming a significant lifestyle shopping centre in north-east Beijing.
- Office rents in Beijing are expected to come under pressure in 2018, with increased supply.

Project Summary (100% Basis)					
GFA	1.89 M sq ft				
Components	Shopping Mall ONE INDIGO EAST, Beijing				
Interest	50%				
Yr of Opening	2011 / 2012				



#### Sino-Ocean Taikoo Li Chengdu



Retail Sales Occupancy <sup>(1)</sup> +48.8% 95%

Sino-Ocean Taikoo Li Chengdu is our second Taikoo Li project in Mainland China and it is gaining popularity as a shopping destination in Chengdu.

Retail sales in Chengdu are expected to be robust in 2018. Demand for retail space in prime locations is solid and is expected to grow in 2018. Retail rents are expected to grow moderately despite increased supply of space and competition.

Project Summary (100% Basis)			
GFA	2.18 M sq ft		
Components	Retail Office (for trading) The Temple House Serviced Apartments		
Interest	50%		
Yr of Opening	2014 / 2015		



#### HKRI Taikoo Hui, Shanghai



#### Occupancy <sup>(1)</sup>

43

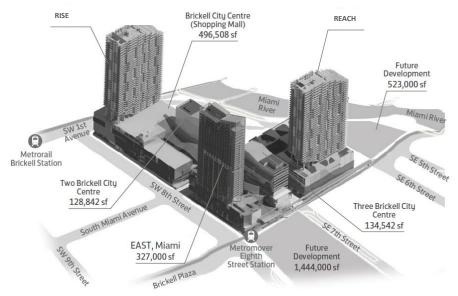
96%	82%	
Retail	Office	

- HKRI Taikoo Hui is our second Taikoo Hui project in Mainland China. The shopping mall officially opened in November 2017.
- Interior decoration works at the two hotels and a serviced apartment tower are in progress. They are expected to open later in the first half of 2018.
- After the opening of HKRI Taikoo Hui, retail sales should continue to grow steadily. Retail rents are expected to grow moderately despite increased supply of space and competition.
- With limited new supply in the Jingan district and stable demand, office rents are expected to be stable in 2018.

Project Summary (100% Basis)					
GFA	3.47 M sq ft				
Components	Retail Mall 2 Office Towers 2 Hotels Serv Apmt Tower				
Interest	50%				
Yr of Opening	2016 onwards				



### **Brickell City Centre, Miami**



\*Rise and Reach are developed for trading purpose.

#### Occupancy <sup>(1)</sup>



Gross rental income increased following the opening of the first phase of the Brickell City Centre development in 2016.

Joint venture with Bal Harbour Shops (14.75%) and Simon Property Group (25%) for the shopping centre of BCC. Swire Properties holds 60.25% interest.



Project Summary (100% Basis)						
GFA	1.41 M sq ft (BCC) 1.97 M sq ft (OBCC & Others)					
Components	Retail 2 Office Buildings EAST Miami <i>(w Serv Apmt)</i> 2 Condo Towers <i>(REACH / RISE)</i> One BCC and a Condo Tower					
Interest	Retail: 60.25% Others: 100%					
Yr of Opening	2016 (BCC) TBC (OBCC & others)					



### **Trading Portfolio**

<b>Trading Properties Sold or Being</b> <b>Sold</b> (At 13th March 2018)	Total Units/ Houses	Units/ Houses Sold	Actual Completion	Actual Handover (from)	Units/Houses for which Profit Recognised or Expected to be Recognised (Year)	Interest
Hong Kong						
WHITESANDS, Lantau	28	21	2015	2015	- 1(2015) , 1(2016), 14(2017) and 5(2018) <sup>(1)</sup>	100%
Miami, Florida, U.S.A.						
REACH, Brickell City Centre	390	363	2016	2016	- 347 (2016), 12(2017) and 4(2018) (1)	100%
RISE, Brickell City Centre	390	214	2016	2016	- 171 (2016), 28(2017) and 15(2018) <sup>(1)</sup>	100%



## **Hotel Portfolio**

Managed Hotels		No. of Rooms	Interest	Owned but Non-managed Hotels		No. of Rooms	Interest
Completed		(100% basis)		Completed		(100% basis)	
Hong Kong	The Upper House	117	100%	Hong Kong	Island Shangri-La HK	565	20%
	EAST, Hong Kong	345	100%		JW Marriott Hotel HK	602	20%
	Headland Hotel <sup>(1)</sup>	501	0%		Conrad HK	513	20%
Mainland China	The Opposite House, Beijing	99	100%		Novotel Citygate HK	440	20%
	EAST, Beijing	369	50%	Mainland China	Mandarin Oriental, Guangzhou <sup>(2)</sup>	287	97%
	The Temple House, Chengdu <sup>(2)</sup>	142	50%	U.S.A.	Mandarin Oriental, Miami	326	75%
U.S.A.	EAST, Miami <sup>(2)</sup>	352	100%				
Sub-Total (A)		1,925		Sub-Total (C)		2,733	
Under Development				Under Developn	nent		
Mainland China	The Middle House, Shanghai <sup>(3)</sup>	213	50%	Hong Kong	Hotel at Tung Chung Town Lot No. 11	206	20%
				Mainland China	The Sukhothai, Shanghai	201	50%
Sub-Total (B)		213		Sub-Total (D)		407	
Total = (A) + (B)		2,138		<b>Total</b> = (C) + (D)		3,140	



**Expected Total Managed Rooms** 



(1) Headland Hotel is owned by Airline Property Limited, a wholly-owned subsidiary of Cathay Pacific Airways Limited.

(2) Including serviced apartments in the hotel tower.

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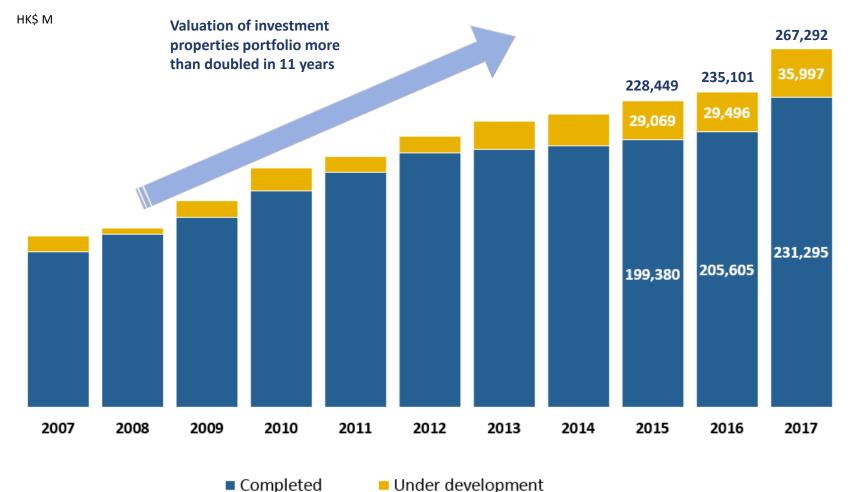
(3) Including one hotel and one serviced apartment tower.



### **Valuation of Completed Investment Properties**

#### Consistent value creation through continuous property investment and asset reinforcement.

#### 2007 – 2017 Valuation of Completed Investment Properties (excl. Hotels) \*



Under development

\* Per Dec 2017 financial statements on accounting basis. Hotels are accounted for under property, plant and equipment in the financial statements.

Valuation after 2010 does not include Festival Walk, which was sold in August 2011 for HK\$ 18.8 bn.

