

2016 Final Results | Analyst Briefing

16th March 2017



Key Developments



Three Brickell City Centre & EAST, Miami opened.

Mar / Jun 2016



ALASSIO

pre-sale with all units sold.

Apr 2016



One & Two Taikoo Place

HK\$15 bn redevelopment announced.

Jul 2016



HKRI Taikoo Hui

shopping mall & one office tower completed.

Aug 2016



Kowloon Bay Project Co.

sold for HK\$6.5 bn.

Oct 2016



Brickell City Centre

shopping centre opened.

Nov 2016

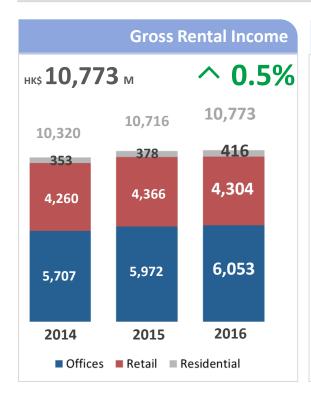


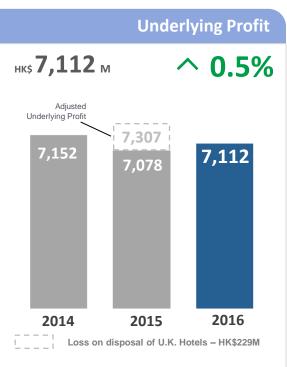


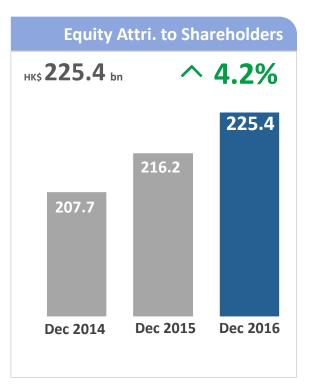
Financial Summary



Result Highlights







 $\mathsf{HK}\$\,38.52\,\,\mathsf{per}\,\mathsf{share}$

(2015 Dec: HK\$ 36.97 per share)

Equity Attributable to Shareholders

Highlights in 2016

нк\$ 15,050 м

(2015: HK\$ 14,072 M)

Reported Profit HK\$ 0.71 HK\$ 0.23 (1st) HK\$ 0.48 (2nd) (2015: HK\$ 0.71)

Dividends per Share



Results Highlights

Underlying profit recorded a marginal increase of 0.5%, reflecting a small decrease in underlying profit from property investment and a small increase in underlying profit from property trading.
Office rental income in Hong Kong increased despite the loss of rental income resulting from the Taikoo Place redevelopment. Strong development pipeline will continue to drive sustainable long-term growth: 8-10 Wong Chuk Hang (2018), One Taikoo Place (2018) and Two Taikoo Place (2021 / 2022).
Lower retail rental income reflected lower retail sales in HK and tenant mix changes. The mix of retail tenants continues to be adjusted in line with changing consumer preferences.
In Mainland China, rental income increased by 2% despite a 6% depreciation of RMB against HKD. The shopping mall and one of two office towers of HKRI Taikoo Hui, a landmark development in Shanghai, were completed in August 2016.
Brickell City Centre in Miami opened and started to contribute rental income.
Trading profits are expected to be recognised in 2017 from the handover of pre-sold units at ALASSIO, sales of units at WHITESANDS and sales of units at Reach and Rise in Miami.



Financial Summary

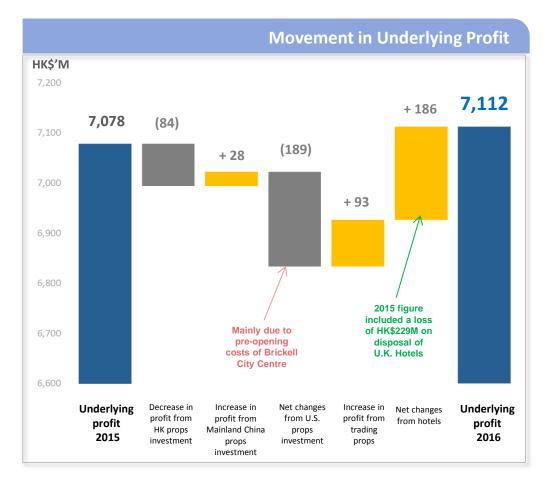
HK\$M	FY 2015	FY 2016		Change
Revenue	16,447	16,792	^	2.1%
Valuation gains on investment properties	7,116	8,418	^	18.3%
Operating profit	16,207	17,320	^	6.9%
Underlying profit	7,078	7,112	^	0.5%
Reported profit	14,072	15,050	^	6.9%
Underlying earnings per share (HK\$ per share)	1.21	1.22	^	0.8%
Reported earnings per share (HK\$ per share)	2.41	2.57	^	6.6%
First interim dividend per share (HK\$ per share)	0.71 \ 0.23	0.23		-
Second interim dividend per share (HK\$ per share) (1)	0.48	0.71 0.48		-
HK\$M	Dec 2015	Dec 2016		Change
NAV attributable to the Company's shareholders (2)	216,247	225,369	^	4.2%
Net debt	33,348	35,377	^	6.1%
Gearing ratio	15.3%	15.6%	^	0.3%pt.
NAV per share (HK\$ per share)	36.97	38.52	^	4.2%



⁽¹⁾ Second interim dividend for 2016 was declared on 16th March 2017 and will be paid on 11th May 2017.

⁽²⁾ NAV refers to total equity attributable to the Company's shareholders.

Earnings Reconciliation



Underlying Profit by Segment

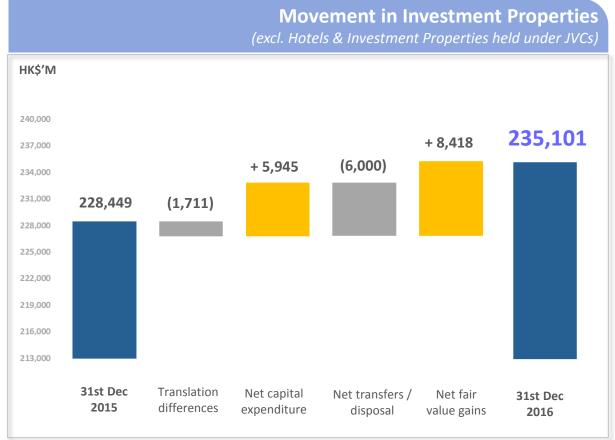
	FY 2015	FY 2016	<u>Change</u>
Property investment	6,274	6,029	- 3.9%
Property trading	1,107	1,200	+ 8.4%
Hotels	(303)	(117)	N/A
Total	7,078	7,112	+ 0.5%

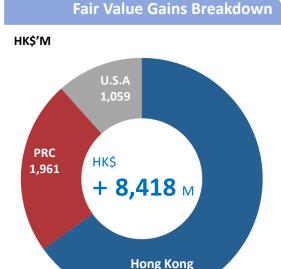
нк\$ 7,112 м, ^0.5%

Underlying Profit (2016)



Movement in Investment Properties





The increase in the valuation of the investment property portfolio is mainly due to an increase in the valuation of the office properties in Hong Kong, partially offset by a decrease in the valuation of the retail properties in Hong Kong.

нк\$ 235,101м ^2.9%

5,398

Investment Props Valuation (2016)





Investment Portfolio



Gross Rental Income

HK Office

^ 0.7%

- ☐ Strong demand for office space with high occupancy at 99%.
- ☐ Positive rental reversions.
- ☐ Higher rental income despite Taikoo Place redevelopment.

HK Retail

4.3%

- ☐ Occupancy level at 100%.
- ☐ Lower rental income reflected lower retail sales in HK and tenant mix changes.

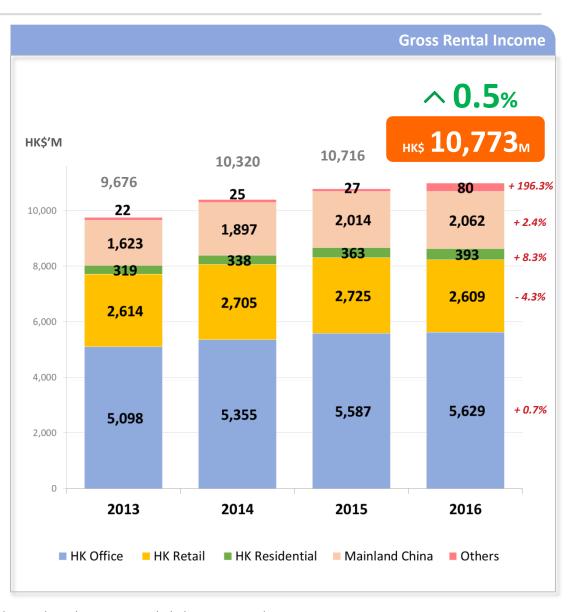
PRC Props *

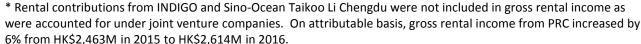
^2.4%

- ☐ Higher retail sales and positive rental reversions.
- ☐ Demand for our retail space was firm.

PRC Props Rental Breakdown							
	FY 2015	FY 2016	<u>Change</u>				
Retail	1,641	1,688	+2.9%				
Office	360	361	+0.3%				
Serviced Apt	13	13	+0.0%				
Total	2,014	2,062	+2.4%				

(in RMB +8.3%)







HK Office







Latest Rental

1PP/2PP: 115-135

3PP: 100-105

Occupancy

100% + 14%

Rental Reversion(1)

low 40s to high 40s

mid 50s to high 60s

mid 40s to high 40s

100%

+ 15% + 29% 100%

+9%

Highlights

98%

HK\$ **129.0** bn

Attributable Valuation

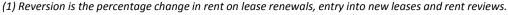
9.3 M sq ft

Completed GFA

нк\$ 5,956 м

Attributable Gross Rental (2) 99 %

Occupancy (31st Dec 2016)



(2) Reported gross rental income (excluding rental contributions from JVCs and associates) was HK\$5,629M.



HK Retail







Occupancy	100%	100%	100%
Retail Sales Growth	-12.8%	-3.7%	-8 0% (1)

Highlights

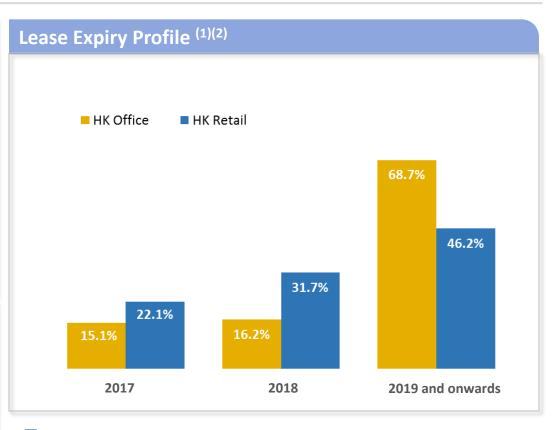
нк\$ 45.5 bn	2.8 M sq ft	нк\$ 2,687 м	100 %
Attributable	Completed GFA	Attributable	Occupancy
Valuation		Gross Rental ⁽²⁾	(31st Dec 2016)

Excluding area closed for renovation and upgrading works during the fourth quarter. SWIRE PROPERTIES

HK Portfolio – Tenant Mix and Lease Expiries





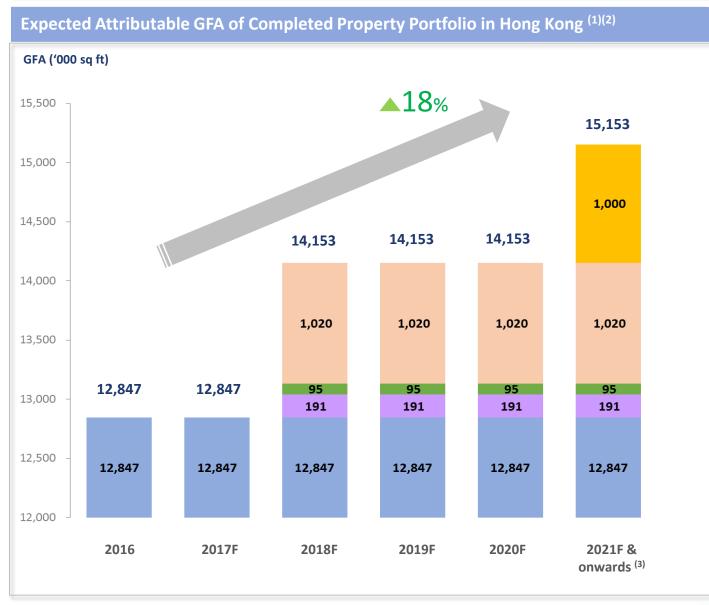


- Strong and diverse tenant base.
- Well-balanced lease expiry profile.
- ☐ Top 10 office tenants occupied approx. 21% of office area in HK.
- ☐ Top 10 retail tenants occupied approx. **26%** of retail area in HK.



⁽¹⁾ At 31st Dec 2016.

Property Portfolio – Hong Kong



15.2 M sq ft Exp. Attributable Completed GFA (1) (Investment Props)

Two Taikoo Place (3)

One Taikoo Place

Tung Chung (TCTL 11) 8-10 Wong Chuk Hang

Existing Portfolio

14



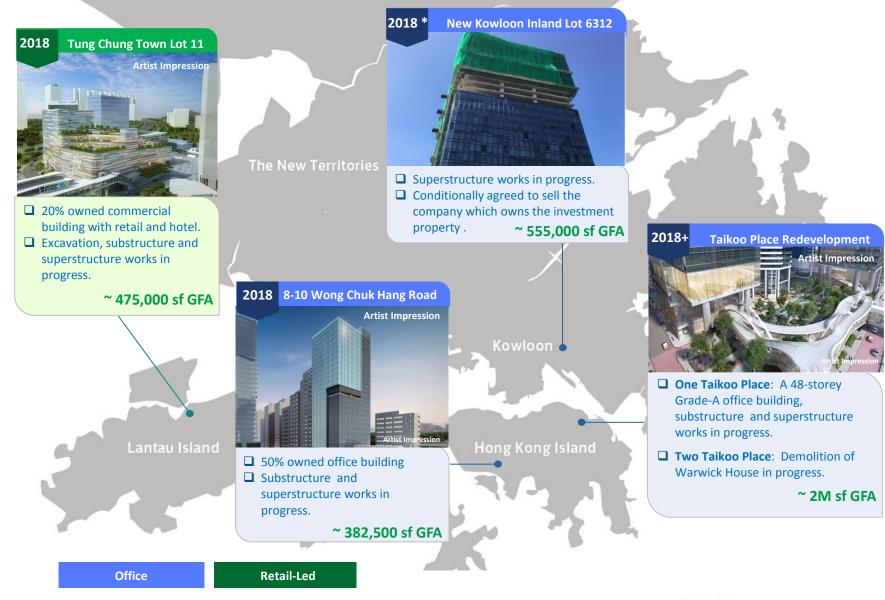
⁽¹⁾ *Includes GFA of the hotels.*

At 31st Dec 2016.

⁽²⁾ (3)

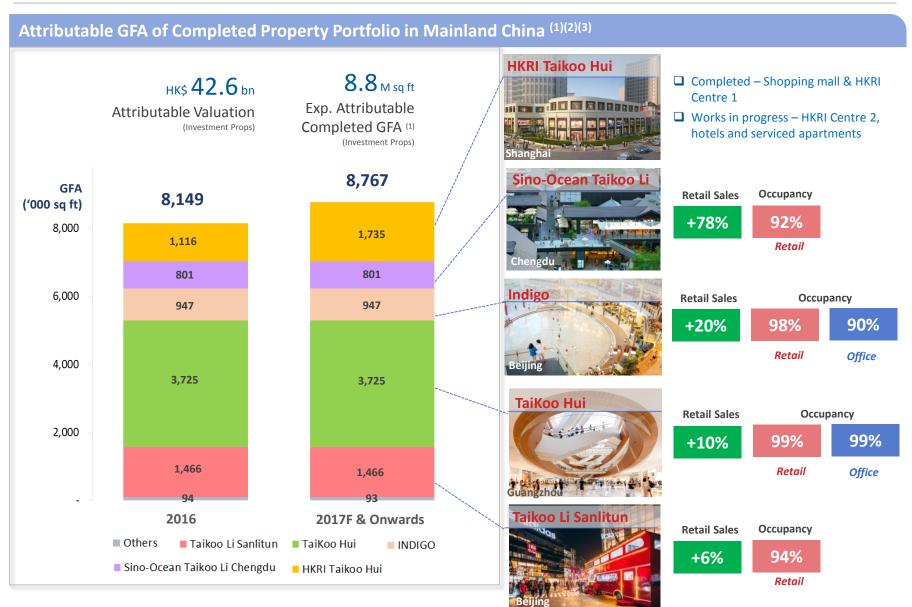
The second phase of the Taikoo Place redevelopment is expected to be completed in 2021 or 2022.

Hong Kong Investment Properties Update



SWIRE PROPERTIES

Property Portfolio – Mainland China



Includes GFA of the hotel but excludes GFA of car parks at these projects as at 31st Dec 2016. (2)

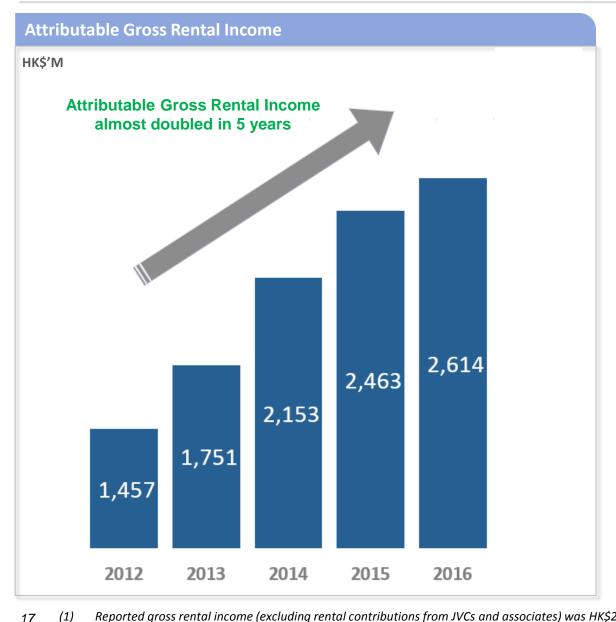
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(3)

Excludes Pinnacle One, which was developed for trading purposes.

Retail sales growth quoted in RMB and Occupancy at 31st Dec 2016.

Property Portfolio – Mainland China



Potential Pipeline

Qiantan Project, Shanghai

- ☐ Framework Agreement signed.
- ☐ Retail development

Dalian Port Project

- ☐ Framework Agreement signed.
- ☐ Mixed-use: retail & apartments

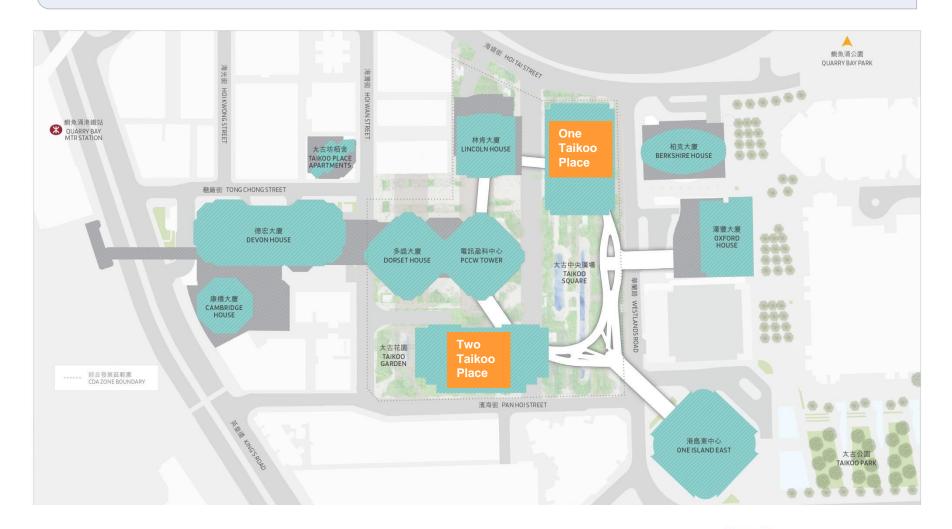
RMB **2,244** M, **12%**

Attributable Gross Rental (1)

(2016)

Taikoo Place Redevelopment

"Transform the Taikoo Place into a more connected, people-friendly commercial centre with 69,000 sq ft of new open public spaces and 2 million sq ft of new Grade-A office space"



Taikoo Place Redevelopment









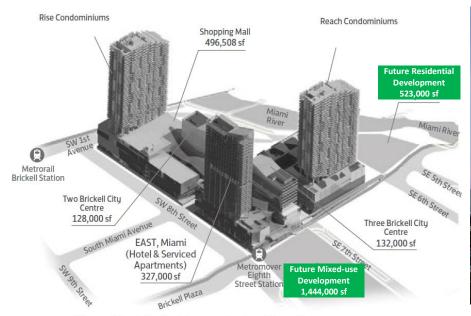




Brickell City Centre, Miami



Brickell City Centre, Miami





*Rise and Reach Condominiums are developed for trading purpose. Floor area shown represents the unsold portion.

- Located in the centre of the Brickell financial district of Miami, with a light rail system station within the site.
- □ Brickell City Centre, completed in 2016, comprises a shopping centre, two office buildings (Two and Three BCC), a hotel with serviced apartments (EAST, Miami) and two residential towers (Reach and Rise, for sale).
- Joint venture with Bal Harbour Shops (14.1%) and Simon Property Group (25%) for the shopping centre of BCC. Swire Props holds 60.9% interest.
- ☐ The future mixed-use development is planned to be a 80-storey tower "One Brickell City Centre" comprising retail, office, hotel and residential space, incorporating the site at 700 Brickell Avenue acquired in 2013.

Project Summary (100% Basis)

GFA	1.50 M sq ft (BCC) 1.97 M sq ft (OBCC & Others)
Components	Retail 2 office buildings EAST Miami (w Serv Apmt) 2 Condo Towers (Reach / Rise) One BCC and a Condo Tower
Interest	Retail: 60.9% Others: 100%
Yr of Opening	2016 (BCC) TBC (OBCC & others)





Trading Portfolio



Trading Portfolio

Hong Kong

ALASSIO

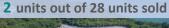


AREZZO



\$30,477 psf (avg price)

WHITESANDS





\$23,031 psf (avg price)

Brickell City Centre, Miami

Reach

RISE

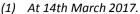


~90% or 355 units sold (1)

mid US\$ 600s psf (avg price) (2)

~ 48% or 187 units sold (1)

high US\$ 600s psf (avg price) (2)



2) Average selling price is based on saleable area (excluding carpark).





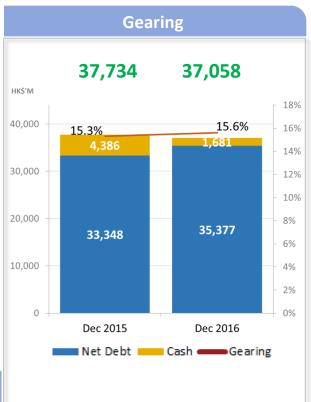
Financing



Net Debt and Gearing

Net Debt Reconciliation (HK\$M)	
Net debt at 31st Dec 2015	(33,348)
Net rental and fees receipts	8,806
Proceeds from property trading / development	3,877
Capex- PP&E and property investment	(6,486)
Development costs – property trading	(1,300)
Net investments in JVCs / Associates	427
Net interest paid	(1,228)
Profit tax paid	(1,413)
Dividends paid to the Company's shareholders	(4,154)
Other operating items	(558)
Net debt at 31st Dec 2016	(35,377)

Financial Ratios	2012	2013	2014	2015	2016
Total Equity (HK\$ M)	193,076	203,150	208,547	217,949	227,225
Net Debt (HK\$ M)	28,921	32,014	34,071	33,348	35,377
Gearing	15.0%	15.8%	16.3%	15.3%	15.6%
Underlying Interest Cover	7.9	6.4	7.6	7.8	8.9
Underlying Cash Interest Cover	6.0	5.1	5.6	5.9	6.3



Highlights

нк\$ **35,377** м Net Debt

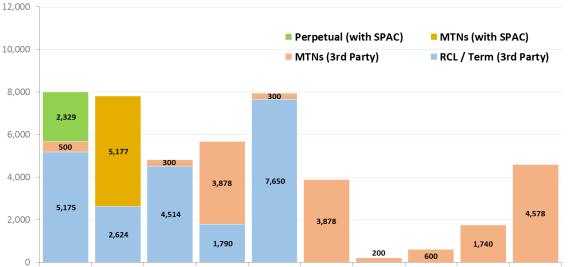
15.6% Gearing



Maturity Profile & Liquidity

Maturity Profile of Available Committed Facilities (at 31st Dec 2016)

Total	45,233	8,004	7,801	4,814	5,668	7,950	3,878	200	600	1,740	4,578
Drawn	36,736	7,004	7,607	2,486	4,868	3,775	3,878	200	600	1,740	4,578



2021

2022

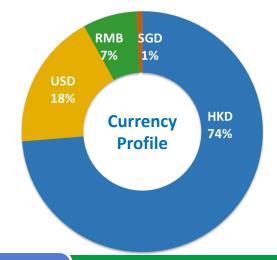
2023

2024

2025

2026

нк\$м	Dec 2015	Dec 2016
Cash	4,386	1,681
Undrawn - committed	7,807	8,497
	12,193	10,178
Undrawn - uncommitted	1,553	1,149
	13,746	11,327



☐ Major financing activities in 2016:

2018

2017

Arranged three 5-yr term and revolving loan facilities aggregating HK\$4,250M.

2020

- Issued medium-term notes of US\$500M and HK\$1,200M.
- refinancing of a revolving loan facility of US\$300M.
- refinancing of a term loan facility of RMB700M.

2019

- ☐ Subsequent to 31st Dec 2016:
 - Issued medium-term notes of HK\$660M.

Fixed: Floating 63%: 37%

нк\$ **45,233** м

Available Committed Facilities

Fitch "A"
Moody's "A2"
S&P "A-"

Cash & Undrawn Committed Facilities

нк\$ 10,178 м



Capital Commitments

Profile of Capital Commitments – at 31st Dec 2016

HK\$'M	Expenditure		Forecast Yea	Commitments*		
	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	2020 & later	At 31st Dec 2016
Hong Kong	5,549	5,673	2,747	1,750	5,541	15,711
Mainland China	1,070	1,087	567	181	47	1,882
U.S.A. and elsewhere	950	360	255	67	53	735
Total	7,569	7,120	3,569	1,998	5,641	18,328

^{*} The capital commitments represent the Group's capital commitments of HK\$15,835 million plus the Group's share of the capital commitments of joint venture companies of HK\$2,493 million. The Group is committed to funding HK\$814 million of the capital commitments of joint venture companies.





Prospects



Prospects

Hong Kong Office

- ☐ In the central district of Hong Kong, high occupancy and limited supply will continue to underpin office rents in 2017.
- ☐ High occupancy is expected to result in office rents in our Taikoo Place and Cityplaza developments being resilient despite increased supply in Kowloon East and other districts.

Hong Kong Retail

- ☐ Demand for space from Hong Kong retailers dependent on tourism is likely to remain weak in 2017.
- ☐ Demand for space from other retailers is likely to be stable.

Mainland China

- ☐ Retail sales are expected to grow modestly in Guangzhou and Beijing and more briskly in Chengdu.
- ☐ In Shanghai, demand for retail space is expected to remain firm except for space for luxury goods.
- ☐ In Guangzhou, office rents are expected to be stable in 2017 despite a substantial supply of new office space.
- ☐ In Shanghai, there will be limited new supply of office space in the Puxi business district.

Miami, U.S.A.

- ☐ Weak retail sales have made some retailers cautious about expansion.
- ☐ There is limited new supply of Grade-A office space.

Property Trading

- ☐ In Hong Kong, notwithstanding the expectation of a gradual increase in interest rates, overall demand for residential property remains resilient.
- ☐ Trading profits are expected to be recognised in 2017 from the handover of pre-sold units at ALASSIO and sales of units at WHITESANDS.
- ☐ In Miami, profits are expected to be recognised on the sales of units at the Reach and Rise developments.

Hotels

☐ Trading conditions for our hotels are expected to remain difficult in 2017.



Sustainable Development

Places



LEED Gold certification for Neighbourhood Development (BCC Miami)

69,000 sq ft open spaces (Taikoo Place redevelopment)

Performance (Environment)



GRAND AWARD *Green Building Leadership 2016* **32 BEAM/BEAM Plus / 12 LEED** *buildings*

18.9% energy reduction vs 16.1% GFA increase of HK portfolio (from 2001 to 2016)

People



ZERO workplace fatalities

41% decrease of lost day rate

1,500 *community ambassadors*

75,000 hours services (cum. 15 years)

> **65,000** hours of employee training

Partners



FREE energy audits for tenants

~ **6.3 M kWh** potential energy savings p.a.

GREEN PLEDGE with tenants

HK\$ 34M green procurement

Performance (Economic)



Top 15% RobecoSAM's Sustainability 2017

5 leading SD indices / rankings

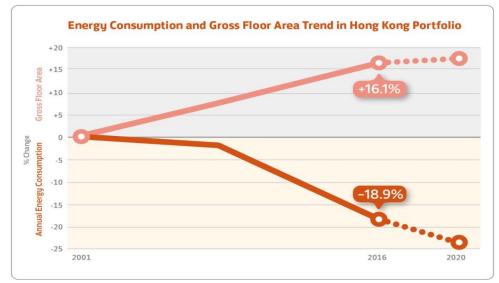






MSCI Global Sustainability Indexes







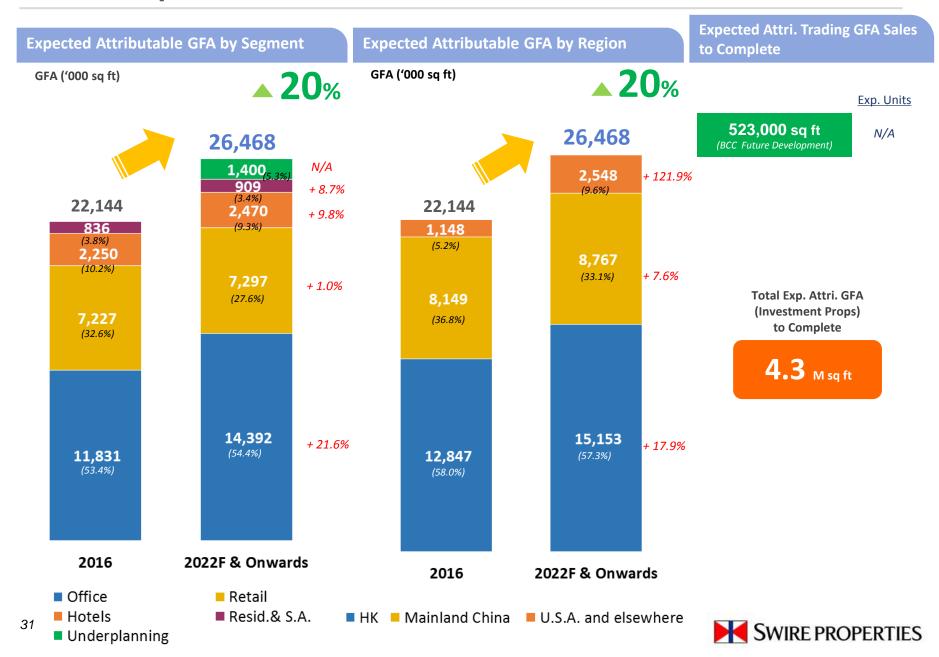




Grand Award, 2016 Green Building Awards



Swire Properties in Five Years





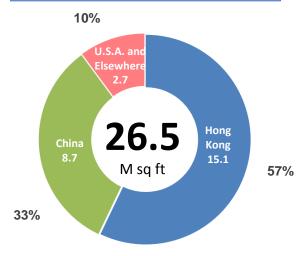
Appendix



Property Portfolio

Investment Props / Hotels Attributable GFA (M sq ft) ⁽¹⁾	Office	Retail	Hotels ⁽²⁾	Resid./Serviced apartment	Under- Planning	Total
Completed						
Hong Kong	9.0	2.5	0.7	0.6	-	12.8
Mainland China	2.5	4.5	1.0	0.1	-	8.1
U.S.A.	0.3	0.3	0.5	0.1	-	1.2
Sub-Total (A)	11.8	7.3	2.2	0.8	-	22.1
Under Development or He	eld for Future	e Developn	<u>nent</u>			
Hong Kong	2.2	0.1	-	-	-	2.3
Mainland China	0.3	-	0.2	0.1	-	0.6
U.S.A. and elsewhere	-	-	-	0.1	1.4	1.5
Sub-Total (B)	2.5	0.1	0.2	0.2	1.4	4.4
TOTAL = (A) + (B)	14.3	7.4	2.4	1.0	1.4	26.5
Trading Props Attributable GFA (M sq ft)	Completed Prop Held for Sale			er Development / for Development		Total
Hong Kong	0.3			-		0.3
Mainland China	0.3		-			0.3
U.S.A.	0.4		1.9		1.9	
Total	1.0		1.9		1.9	





Attri. Investment Portfolio

26.5 M sq ft

Attri. Trading Portfolio

2.9 M sq ft

Total Attri. Property Portfolio

29.4 M sq ft



⁽¹⁾ Excludes GFA of car parks.

⁽²⁾ Hotels are accounted for under property, plant and equipment in the financial statements.

Completed Investment Portfolio

Expected Attributable GFA of Completed Investment Portfolio (incl. Hotels) (1)(2)(3)



⁽¹⁾ Hotels are accounted for under property, plant and equipment in the financial statements.



⁽²⁾ Excludes GFA of property trading components and car parks but includes GFA of the hotel portion of these projects.

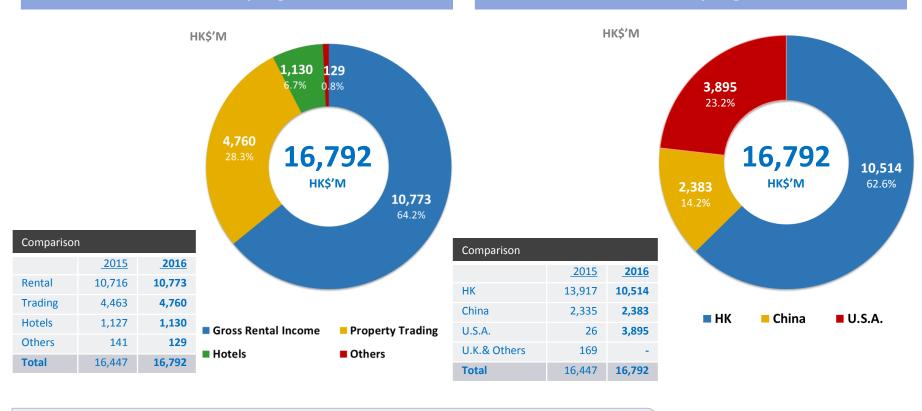
⁽³⁾ The second phase of the Taikoo Place redevelopment is expected to be completed in 2021 or 2022.

⁽⁴⁾ Development subject to further review.

Revenue Analysis

2016 Revenue Breakdown by Segment

2016 Revenue Breakdown by Region



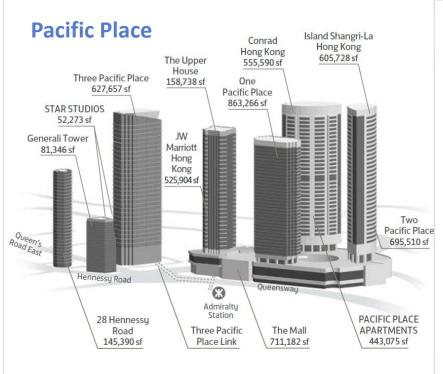
The turnover increased by 2.1 % principally due to higher sales revenue from the sale of residential units in Miami, U.S.A. and higher rental income from investment properties.

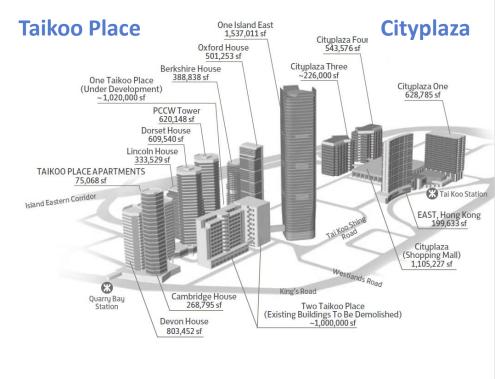
нк\$ 16,792м, ^ 2.1%

Revenue (2016)

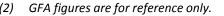


HK Portfolio Map





⁽¹⁾ The simplified maps are not to scale and are for illustrative purpose only.





Taikoo Li Sanlitun, Beijing





- ☐ Gross rental income at Taikoo Li Sanlitun recorded satisfactory growth in 2016.
- Overall occupancy⁽¹⁾ at Taikoo Li Sanlitun was **94%** at 31st Dec 2016.
- ☐ Retail sales grew by **6%** in 2016.
- Retail sales are expected to grow modestly in Beijing in 2017. Demand for space for luxury goods is weak, but demand for space for fashion and lifestyle brands and food and beverages is expected to remain solid.

Project Summary (100% Basis)		
GFA	1.47 M sq ft	
Components	TKL Sanlitun South TKL Sanlitun North The Opposite House	
Interest	Retail: 100% TOH: 100%	
Yr of Opening	2008 (TKL South) 2008 (TOH) 2010 (TKL North)	



TaiKoo Hui, Guangzhou





- ☐ TaiKoo Hui is our largest investment property in Mainland China.
- Occupancy⁽¹⁾ of the shopping mall was **99%** at 31st Dec 2016.
- Retail sales increased by **10%** in 2016.
- Retail sales are expected to grow modestly in Guangzhou in 2017. Demand for retail space for high quality brands and food and beverage outlets is strong.
- Occupancy of the office towers was **99%** at 31st Dec 2016.
- Office rents are expected to be stable in 2017 despite a substantial supply of new office space.

Project Summary (100% Basis)

GFA	3.84 M sq ft
Components	Shopping Mall 2 Office Towers Mandarin Oriental GZ
Interest	97%
Yr of Opening	2011 / 2012 / 2013



INDIGO, Beijing



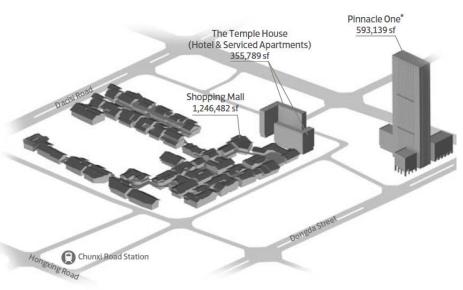


- Occupancy (1) at the shopping mall was **98%** at 31st Dec 2016.
- ☐ Retail sales increased by **20%** in 2016.
- The office tower, ONE INDIGO, was **90%** leased (1) at 31st Dec 2016.
- ☐ Business at EAST, Beijing improved despite increasing competition.
- Office rents in Beijing are expected to be weak in 2017, with only modest demand and increased supply.

Project Summary (100% Basis)			
GFA	1.89 M sq ft		
Components	Shopping Mall ONE INDIGO EAST, Beijing		
Interest	50%		
Yr of Opening	2011 / 2012		



Sino-Ocean Taikoo Li Chengdu





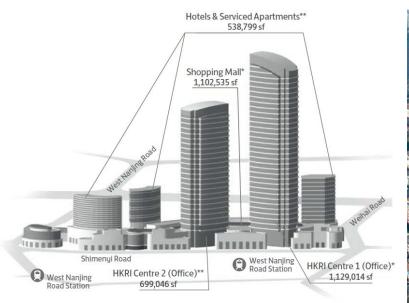
*Pinnacle One is developed for trading purpose. Floor area shown represents the unsold portion.

- A large-scale retail-led development comprising a retail complex, a boutique hotel and serviced apartment (the Temple House), and a Grade A office tower (Pinnacle One) served by the metro.
- Retail sales increased by **78%** in 2016.
- At 31st Dec 2016, tenants had committed (including by way of letters of intent) to take **92**% of the retail space and 87% of the total lettable retail space was open for business.
- Retail sales are expected to grow more briskly in Chengdu in 2017. Demand for retail space for high quality brands and food and beverage outlets is firm.

Project Summary (100% Basis)				
GFA	2.20 M sq ft			
Components	Retail Office (for trading) The Temple House Serviced Apartments			
Interest	50%			
Yr of Opening	2014 / 2015			



HKRI Taikoo Hui, Shanghai





- A large-scale retail-led mixed-use development comprising a retail mall, two office towers, two hotels and a serviced apartment tower. It is expected to become a landmark development in Shanghai.
- Prime location with significant frontage to Nanjing West Road, one of Shanghai's major shopping and business thoroughfares, being adjacent to the existing Nanjing West Road metro station (which serves three metro lines) and near the Yan'an Expressway.
- Shopping mall and HKRI Centre 1 completed in August 2016 and tenants fit out work in progress. Interior decoration and mechanical and electrical installation works of HKRI Centre 2, hotels and serviced apartments in progress.

Project Summary (100% Basis)		
GFA	3.47 M sq ft	
Components	Retail Mall 2 Office Towers 2 Hotels Serv Apmt Tower	
Interest	50%	
Yr of Opening	2016 onwards	



^{*}Shopping mall and HKRI Centre 1 were completed in 2016.

^{**}HKRI Centre 2 and Hotels & Serviced Apartments are expected to complete in 2017.

Trading Portfolio

Trading Properties Sold or Being Sold or Pre-sold (At 14th Mar 2017)	Total Units	Unit Sold	Actual Completion	Actual Handover (from)	Units for which Profit Recognised or Expected to be Recognised (Year)	Interest
Hong Kong						
MOUNT PARKER RESIDENCES	92	92	2013	2014	- 91 (before 2016) and 1 (2016)	80%
AREZZO	127	127	2015	2015	- 112 (2015) and 15 (2016)	100%
ALASSIO	197	197	2016	2017	- 197 (2017)*	100%
WHITESANDS, Lantau	28	2	2015	2015	- 1 (2015) and 1 (2016)	100%
Miami, Florida, USA						
REACH, Brickell City Centre	390	355	2016	2016	- 347 (2016) and 8 (2017)*	100%
RISE, Brickell City Centre	390	187	2016	2016	- 171 (2016) and 16 (2017)*	100%



^{*} The profit from the sale of these units is expected to recognised in 2017.

Hotel Portfolio

Manag	ed Hotels	No. of Rooms	Interest
Completed		(100% basis)	
НК	The Upper House	117	100%
HK	EAST, Hong Kong	345	100%
HK	Headland Hotel ⁽¹⁾	501	0%
China	The Opposite House, Beijing	99	100%
China	EAST, Beijing	369	50%
China	The Temple House, Chengdu (2)	142	50%
U.S.A.	EAST, Miami ⁽²⁾	352	100%
Sub-Total (A)		1,925	
<u>Under</u>	<u>Development</u>		
China	One hotel and one serviced apartment tower at HKRI Taikoo Hui, Shanghai ⁽²⁾	213	50%
Sub-Total (B)		213	
Total :	= (A) + (B)	2,138	
.otai -	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2,100	

Owned but Non-managed Hotels		No. of Rooms	Interest
Completed		(100% basis))
НК	Island Shangri-La HK	565	20%
НК	JW Marriott Hotel HK	602	20%
НК	Conrad HK	513	20%
НК	Novotel Citygate HK	440	20%
China	Mandarin Oriental, Guangzhou ⁽²⁾	287	97%
U.S.A.	U.S.A. Mandarin Oriental, Miami		75%
Sub-Total (C)		2,733	
Under Development			
China Hotel at HKRI Taikoo Hui, Shanghai		201	50%
Sub-Total (D)		201	
Total -	- (C) + (D)	2 024	
iotal :	= (C) + (D)	2,934	



Expected Total Managed Rooms

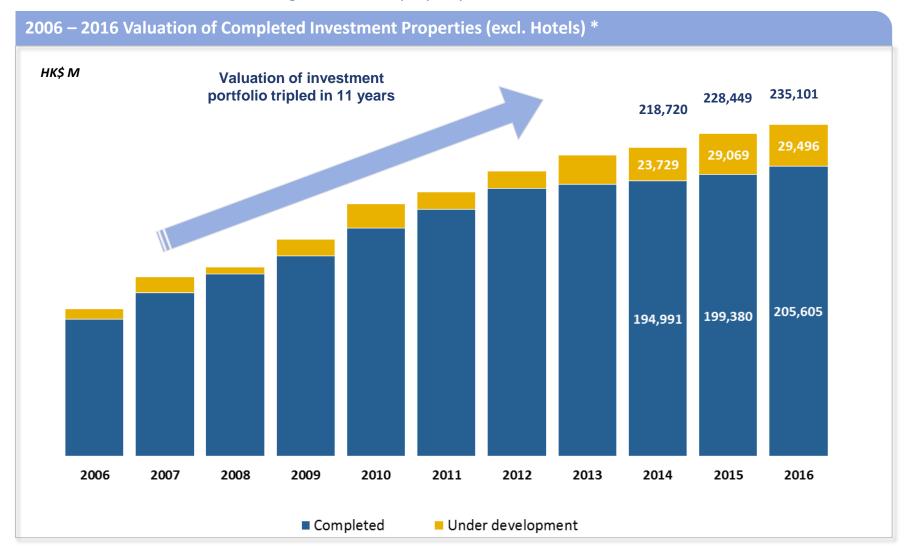
2,138

⁽¹⁾ Headland Hotel is owned by Airline Hotel Limited, a wholly-owned subsidiary of Cathay Pacific Airways Limited.



Valuation of Completed Investment Properties

☐ Consistent value creation through continuous property investment and asset reinforcement.



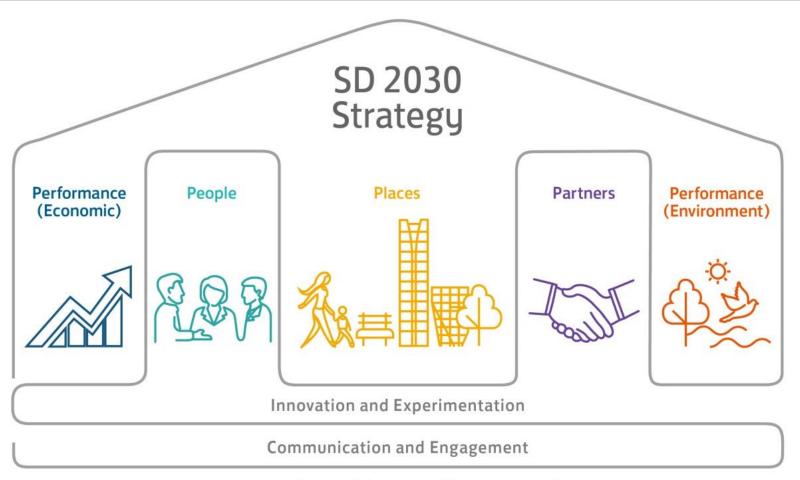
^{*} Per 2016 financial statements on accounting basis. Hotels are accounted for under property, plant and equipment in the financial statements.

2011 does not include Festival Walk, which was sold in August 2011 for HK\$ 18.8 bn.

SWIRE PROPERTIES

Sustainable Development Strategy

Our new vision is to be the leading sustainable development performer in our industry globally by 2030.



Creative Transformation

